



## PRESS RELEASE

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### Nutreco reports strong 2<sup>nd</sup> half year 2009, significantly ahead of 2008

- EBITA 2<sup>nd</sup> half year EUR 133.6 million; 33.9% higher than last year
- All businesses reported above or in line with 2<sup>nd</sup> half 2008
- Operating result 2009 of EUR 175.2 million; 3.8% lower than 2008
- Revenue 2009 EUR 4,511.7 million; impact lower volumes limited to 3.7%
- Strong cashflow by reduction of net working capital by EUR 98 million
- Dividend proposal of EUR 1.32 per share; pay-out ratio 45%

#### Key figures (EUR x million)

H2 2009	H2 2008	Change		2009	2008	Change
2,384.0	2,618.9	-8.9%	Revenue from continuing operations	4,511.7	4,943.1	-8.7%
133.6	99.8	33.9%	Operating result before exceptional items and amortisation (EBITA)	175.2	182.1	-3.8%
124.8	92.0	35.7%	Operating result from continuing operations (EBIT)	157.9	172.1	-8.3%
79.3	57.0	39.1%	Profit after tax from continuing operations	93.0	105.8	-12.1%
2.25	1.64	37.2%	Basic earnings per share for continuing operations (EUR)	2.61	3.02	-13.6%
			Final dividend per ordinary share (EUR)	1.12	1.03	8.7%
			Dividend per ordinary share (EUR)	1.32	1.43	-7.7%

**Wout Dekker, Nutreco CEO:** "We are pleased with the performance in 2009 despite the economic turmoil. Nutreco applied strong measures at the beginning of 2009 to withstand the recession. Our programmes to reduce working capital and operational costs paid off. After a challenging start, we ended the year in a much stronger mode and well positioned for 2010. The development of the overall demand for our products is encouraging. We achieved a strong increase of EBITA in the second half of 2009 compared with the same period in 2008."

### **Sound operational performance in challenging year**

“In 2009, there was a lower demand for feed in some regions, mainly for dairy cows and pigs related to the low milk and pig prices. Farmers quickly adjust to such situations by cost-saving measures which led to a temporary reduction in animal feed purchases.”

“Our premix and feed specialties business performed well. The fundamentals in the fish feed business are solid, showing strong growth in Norway. The growth in Norway largely compensated the decline in Chile. The demand for fish feed in Chile is reduced due to lower fish numbers as a consequence of the ISA disease in salmon farming. On a positive note measures being implemented by the leading fish farming companies and the Chilean authorities give us good reason to believe recovery is near. The compound feed business in the Netherlands suffered a major loss at the beginning of the year and measures were taken that restored profitability. In Spain, our poultry business returned to profitability due to good poultry prices and lower feed costs.”

### **Acquisitions strengthen market positions**

“In 2009 we have strengthened our compound feed business in Spain and Portugal with the acquisition of the animal nutrition business from Cargill. This acquisition brings together the number one and three in the Spanish market for animal nutrition. Combining these businesses will create cost savings due to optimisation of production and logistics and it will bring potential for plant specialisation.

In November we announced the acquisition of a 51% shareholding in Fri-Ribe, a Brazilian animal nutrition and fish feed company, bringing Nutreco a platform to facilitate its further expansion in Brazil. The acquisition perfectly fits in our growth strategy to strengthen our global market positions in feed specialties and fish feed and brings substantial scope for selling Nutreco's feed specialties”.

### **Doubling food production, while halving emissions**

“Population numbers are increasing towards nine billion by 2050. On top of that, incomes of people are rising as economies develop. With higher income, people consume more protein as meat, fish, milk and eggs. The challenge is clear. We must produce more food sustainably – more from less. Efficiency is key; delivering more from limited resources and simultaneously reducing emissions. The potential to sustainably increase efficiency is there. Nutreco is determined and passionate to make a positive contribution. Operating at the critical junction between raw materials and animal protein production, we apply our long tradition of animal nutrition knowledge to upgrade raw materials into feeds. For the first time, we will incorporate sustainability targets in the remuneration package of our managers, including clear targets to reduce the CO2 emissions of our operations by half in 2015. Sustainability is becoming a more important part of our business model.

The many initiatives we are involved in, mean that Nutreco is heading into the future with confidence and inspiration. Our slogan 'Feeding the Future' shows our ambition to have a leading role in developing advanced feed solutions and to grow our business as we do so. I am confident we are well on track to fulfil that ambition.”

## NOTES ON FINANCIAL RESULTS

### Revenue

Revenue from Nutreco's continuing operations amounted to EUR 4,511.7 million, a decrease of EUR 431.4 million or 8.7% compared with 2008. This decrease was due to price effects (-4.5%), mostly related to pass on lower raw material prices in compound feed prices. The volume development in 2009 was -3.7% compared with 2008, but in comparison with the decline in the first half year (-7.1%) we see a recovery of the volume of 3.4% in the second half year. Acquisitions contributed 0.9% and the foreign exchange effect was -1.4% mainly related to the US dollar.

### **EBITA from continuing operations before exceptional items**

(EUR x million)

H2 2009	H2 2008	Δ%		FY 2009	FY 2008	Δ%
38.6	39.0	-1.0%	Premix and feed specialties	70.4	84.1	-16.3%
55.3	54.4	1.7%	Fish feed	66.4	67.7	-1.9%
14.5	5.0	190.0%	Compound feed Europe	1.6	29.4	-94.6%
12.1	11.7	3.4%	Animal Nutrition Canada	21.8	20.9	4.3%
23.0	-0.7	-	Meat and other	34.3	-0.4	-
-9.9	-9.6	-3.1%	Corporate	-19.3	-19.6	1.5%
<b>133.6</b>	<b>99.8</b>	<b>33.9%</b>	<b>EBITA 'continuing operations' before exceptional items</b>	<b>175.2</b>	<b>182.1</b>	<b>-3.8%</b>

### Operating result

In the full year, EBITA before exceptional items decreased with 3.8% to EUR 175.2 million (2008: EUR 182.1 million). In the 2<sup>nd</sup> half year of 2009 EBITA before exceptional items increased with 33.9% versus 2008 to EUR 133.6 million.

The **Premix and feed specialties** business had a strong performance in 2009 due to a focus on higher value added products. EBITA decreased with -16.3% to EUR 70.4 million (2008: EUR 84.1 million). However, EBITA in 2008 includes EUR 20 million benefits related to favourable raw material positions in a market with increased prices.

**Fish feed** reported a 1.9% lower EBITA of EUR 66.4 million compared with EUR 67.7 million in 2008. A strong volume growth in Norway has largely balanced the decline in volumes in Chile, where there is a reduced demand for fish feed due to lower salmon fish volumes as a consequence of the disease situation caused by the ISA virus. Fish feed for other farmed fish species reported results in line with the previous year.

EBITA from **Compound Feed Europe** amounted to EUR 1.6 million compared with EUR 29.4 million in 2008. The decline in EBITA relates mainly to a one-off loss of approximately EUR 20 million in the Dutch business in the first half year of 2009. Measures have been implemented to restore profitability in The Netherlands. These measures have contributed to an EBITA of EUR 14.5 million in the 2nd half year and a small profit for the full year.

**Animal Nutrition Canada's** EBITA increased with 4.3% to EUR 21.8 million (2008: EUR 20.9 million). Cost savings after restructuring have resulted in a slightly increased EBITA-margin.

**Meat and other** activities showed an increased EBITA of EUR 34.3 million compared with a small loss of EUR 0.4 million in 2008. Poultry and pork meat business in Spain were the main contributors, showing a strong recovery. The return to profitability for the poultry business was due to lower feed prices and a stable demand. Also the Spanish pig business benefited from lower feed prices than in 2008 and returned to a profit in 2009. The poultry hatchery business in Canada has performed well driven by high demand for eggs used for vaccine production for the pharmaceutical industry.

### **Net financing costs**

Net financing costs from continuing operations amounted to EUR 31.6 million (2008: EUR 31.2 million).

Financial income decreased to EUR 5.9 million (2008: EUR 6.3 million), for the larger part due to lower short term-interest rates.

Financial expenses were in line with EUR 38.3 million (2008: EUR 38.1 million); higher long-term interest rates compensated an on average lower debt. The increased expenses are a consequence of the refinancing in 2009. Financial expenses include the dividend of EUR 3.6 million (2008: EUR 4.5 million) on the cumulative preference shares. The foreign exchange result amounts to EUR 0.8 million (2008: EUR 0.6 million).

### **Income tax expense**

Income tax expense on continuing operations decreased from EUR 37.2 million to EUR 34.7 million. The effective tax rate in 2009 was 27.2% for continuing operations (2008: 26.0%). The effective tax rate in 2010 is expected to be 26-28%.

### **Result for the period**

The result after tax from continuing operations decreased to EUR 93.0 million from EUR 105.8 million. Basic earnings per share for continuing operations were 13.6% lower at EUR 2.61 (2008: EUR 3.02). The result for the period attributable to equity holders of Nutreco was EUR 90.3 million (2008: EUR 114.8 million).

### **Cash position and capital structure**

In comparison with the previous year, net debt decreased with EUR 144.2 million to EUR 222.9 million (2008: EUR 367.1 million). The total equity on 31 December 2009 was EUR 740.7 million (2008: EUR 665.5 million). The net working capital improved by EUR 98 million. The improvement was amongst others the result of a company wide programme to reduce working capital and of lower raw material prices compared with last year.

On 8 April 2009, Nutreco issued USD 150 million in senior notes in a private placement in the United States of America. The notes have been partly used to repay the maturing USD 46 million tranche of the notes that were issued in 2004 and to refinance existing bank debt by long-term debt. The senior notes consist of three tranches with maturities of five, seven and ten years and are placed with six institutional investors.

On 20 May 2009, Nutreco successfully refinanced its existing revolving credit facility which would have matured in March 2010. The new facility amounts to EUR 550 million and has a maturity of three years. The facility is supported by an international group of banks.

With both the private placement and the new revolving credit facility, Nutreco has extended its debt maturity profile and ensured extra liquidity.

### **Dividend**

The General Meeting of Shareholders to be held on 1 April 2010 will be recommended to declare a dividend of EUR 1.32 (2008:1.43) per share for the 2009 financial year. This represents a pay-out of 45% (2008: 45%) of the total result attributable to holders of ordinary shares of Nutreco over the period from 1 January 2009 to 31 December 2009, excluding impairment and the book result on disposed activities.. This dividend pay-out ratio is the maximum pay-out percentage within the Nutreco dividend policy to pay out a dividend in the range of 35-45% as adopted at the Annual General Meeting of Shareholders of 2006.

In August 2009, the Company already distributed an interim dividend of EUR 0.20 (2008: 0.40) per ordinary share. Following adoption of the dividend proposal, the final dividend of EUR 1.12 can be received in cash or in ordinary shares, chargeable to the share premium account, at the shareholder's option. The ratio between the value of the stock dividend and the cash dividend will be determined on the basis of the average weighted price during the last three trading days of the period for opting to take the stock dividend, i.e. 19, 20 and 21 April 2010. Both the cash and the stock dividend will be made payable to shareholders on 27 April 2010. It is Nutreco's intention to purchase the necessary shares on the market.

### **Strategic agenda 2010 and outlook:**

Nutreco will continue to focus on growth in animal nutrition and fish feed. In 2010 Nutreco will:

- Focus on new geographic regions and markets with perspective of structural profitable growth in countries like Brazil, China, Russia and Vietnam
- Participate in the industry consolidation process in markets where Nutreco has leading positions (Canada/North America, The Netherlands and Spain)
- Further strengthen its global market positions in feed specialties and fish feed by organic growth and acquisitions
- Execute Nutreco's science and innovation strategy and develop new sustainable products and feed solutions to add value to our customer's business and grow Nutreco's products portfolio to higher margin products

Although the economic environment continues to be uncertain, we believe that our business model and spread of activities provide stability in these challenging times. Barring unforeseen circumstances, Nutreco expects EBITA before exceptional items in the 1<sup>st</sup> half year of 2010 to exceed EUR 50 million (2009: EUR 41.6 million). Nutreco will also increase the investments in capacity expansion and plant optimisation related to volume growth and the acquisition of the compound feed plants that were acquired from Cargill in Spain and Portugal. The capital expenditure in 2010 is therefore expected to be higher than depreciation level.

An outlook for the second half year 2010 will be provided at the interim results at 29 July, 2010. The majority of Nutreco's result is generated in the second half of the year.

### **Financial calendar 2010:**

1 April:	Annual General Meeting of Shareholders
29 April:	Trading update first quarter
29 July:	Publication of half-year results
28 October:	Trading update third quarter

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### **Nutreco**

Nutreco is a global leader in animal nutrition and fish feed. Our advanced feed solutions are at the origin of food for millions of consumers worldwide. Quality, innovation and sustainability are guiding principles, embedded in the Nutreco culture from research and raw material procurement to products and services for agriculture and aquaculture. Experience across 100 years brings Nutreco a rich heritage of knowledge and experience for building its future. Nutreco employs almost 9,900 people in 30 countries, with sales in 80 countries. Nutreco is listed on the Euronext stock exchange in Amsterdam and with annual revenues of EUR 4.5 billion in 2009.

### **For more information:**

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**Cautionary note regarding forward-looking statements**

This announcement contains forward-looking statements. Forward-looking statements are statements that are not based on historical fact, including statements about our beliefs and expectations. Any statement in this announcement that expresses or implies our intentions, beliefs, expectations or predictions (and the assumptions underlying them) is a forward-looking statement. Such statements are based on plans, estimates and projections as currently available to the management of Nutreco. Forward-looking statements therefore speak only as of the date they are made and we assume no obligation to publicly update any of them in the light of new information or future events.

Forward-looking statements involve inherent risks and uncertainties. A number of significant factors could therefore cause actual future results to differ materially from those expressed or implied in any forward-looking statement. Such factors include but are not limited to conditions on the markets in Europe, the United States and elsewhere from which we derive a substantial portion of our revenue, potential defaults on the part of borrowers or trading counterparties, the implementation of our restructuring programme including the envisaged reduction in headcount and the reliability of our risk management policies, procedures and methods. For more information on these and other factors, please refer to our annual report. The forward-looking statements contained in this announcement are made as of the date hereof and the companies assume no obligation to update any forward-looking statement contained in this announcement.

## **OPERATING SEGMENT INFORMATION**

### **Premix and feed specialties**

Key figures  
(EUR x million)

	2009	2008	Change
Revenue (third parties)	1,000.7	1,069.4	-6.4%
EBITDA*	79.2	92.9	-14.7%
EBITA*	70.4	84.1	-16.3%
Operating margin (EBITA*/revenue)	7.0%	7.9%	
Operating result (EBIT*)	67.2	81.2	-17.2%

\* Before exceptional items

The Premix and feed specialties business reported a 6.4% decrease in revenue compared with 2008. The decline in volumes was 5.6%. Due to increasing raw material prices in 2008 we saw a period of stocking in 2008, which was followed by a destocking in 2009. The volumes were also affected by the global economic crisis, although we noted a recovery in the second half of 2009. Prices were on average 1.4% higher and the impact of acquisitions was 2.1%. The foreign exchange effect was -4.3%.

EBITA decreased with -16.3% to EUR 70.4 million (2008: EUR 84.1 million), but EBITA in 2008 included EUR 20 million benefits related to favourable raw material positions in a market with increasing prices. The EBITA-margin of 7.0% was above the normalized 6% in 2008, thanks to the procurement initiative and a focus on product mix with higher margins.

In 2009, Nutreco has announced an acquisition of a 51% shareholding in Fri-Ribe in Brazil. The company is active in the production and sales of premixes, farm minerals, compound feed, horse feed, pet food and fish feed. Fri-Ribe is an important player in Brazil for shrimp and tilapia fish feed. The company has five production plants and six sales offices spread across the central and north-east of Brazil.

### **Fish feed**

Key figures  
(EUR x million)

	2009	2008	Change
Revenue (third parties)	1,120.4	1,169.9	-4.2%
EBITDA*	83.0	83.7	-0.8%
EBITA*	66.4	67.7	-1.9%
Operating margin (EBITA*/revenue)	5.9%	5.8%	
Operating result (EBIT*)	65.8	66.9	-1.6%

\* Before exceptional items

The revenue in Fish feed decreased by 4.2% to EUR 1,120.4 million compared with 2008 as a result of -3.3% lower volume and a -1.7% foreign exchange effect. The impact of prices was limited (0.7%), mainly due to passing on higher raw material costs. The contribution from acquisitions was small (0.1%). A strong volume growth in Norway is largely compensating the decline in volumes in Chile, where there is a reduced demand for fish feed as a consequence of the ISA disease in salmon farming.

EBITA decreased by -1.9% to EUR 66.4 million (2008: 67.7 million), mainly due to lower feed volumes in Chile. In Chile, Skretting mothballed two of its three fish feed plants to optimise the effective utilisation of the production capacity and operating costs. Fish feed for farmed species other than salmon performed in line with last year. In September, Skretting opened a new production plant in Turkey for the production of fish feed for freshwater trout, seabass and seabream.

## **Compound feed Europe**

Key figures  
(EUR x million)

	2009	2008	Change
Revenue (third parties)	949.9	1,219.7	-22.1%
EBITDA*	12.9	39.9	-67.7%
EBITA*	1.6	29.4	-94.6%
Operating margin (EBITA*/revenue)	0.2%	2.4%	-99.3%
Operating result (EBIT*)	0.2	27.8	-99.3%

\* Before exceptional items

The revenue of Compound feed Europe was EUR 269.8 million lower compared to 2008 (-22.1%). In comparison with 2008 sales prices were decreased with 17.3% due to lower grain and soy prices. Volumes decreased by 6.4% due to a lower demand for feed for dairy cows and pigs mainly related to the low milk and pig prices and an overall stagnation of the demand in Spain. When milk and pig prices are lower, farmers focus more on cost savings. During the year we saw a recovery in volumes in comparison with 2008 to -4.1% in the second half year from -8.3% in the first half year. The acquisition impact on revenues was 1.6% (Spain).

EBITA was significantly lower compared to 2008, mainly due to a one-off loss of EUR 20 million in the Netherlands. In the first quarter of 2009, an operational loss related to purchase positions in raw materials was reported. Measures have been implemented to restore profitability and management has been changed. The results have recovered in the 2<sup>nd</sup> half of 2009.

An important milestone for the year was the acquisition of Cargill Animal Nutrition in Iberia, which was approved by the anti-trust authorities in November. The acquisition includes Cargill's 12 Spanish and Portuguese compound feed production facilities, with a production volume of around 700,000 metric tonnes, annual sales of approximately EUR 240 million and 422 employees. With this acquisition Nutreco strengthens its leading market position in animal nutrition in the region. The acquired business offers animal nutrition solutions for all farmed animal species. After integration and transformation, the acquired business is expected to contribute a similar operating margin in two years' time as Nutreco's existing compound feed business in Iberia. The total consideration for this acquisition is approximately EUR 40 million which includes integration, restructuring and transformation costs and investments in production locations in the next two years.

## **Animal Nutrition Canada**

Key figures  
(EUR x million)

	2009	2008	Change
Revenue (third parties)	382.6	398.0	-3.9%
EBITDA*	26.8	25.8	3.9%
EBITA*	21.8	20.9	4.3%
Operating margin (EBITA*/revenue)	5.7%	5.3%	8.1%
Operating result (EBIT*)	17.4	16.1	8.1%

\* Before exceptional items

The revenue in 2009 of Animal Nutrition Canada was EUR 382.6 million compared with EUR 398.0 million in 2008 (-3.9%). The decline was due to lower volumes (2.1%) and slightly lower prices (0.9%) compared to 2008. The foreign exchange effect was -0.9%. The revenues in Poultry feed and feed for dairy cows were relatively stable, while the volume of swine feed declined due to ongoing low pork prices, which made farmers decide to grow fewer pigs.

EBITA of Animal Nutrition Canada in 2009 was slightly higher compared to 2008. The lower results in swine feed were compensated by the strong results in the poultry feed, feed for dairy cows and pet food business. The cost savings after restructuring measures have resulted in a slightly increased operating margin.

## **Meat and other**

Key figures  
(EUR x million)

	2009	2008	Change
Revenue (third parties)	1,058.1	1,086.1	-2.6%
EBITDA*	43.8	8.5	415.3%
EBITA*	34.3	-0.4	-
Operating margin (EBITA*/revenue)	3.2%	0.0%	
Operating result (EBIT*)	33.2	-1.8	-1944.4%

\* Before exceptional items

Meat and other activities reported a 2.6% lower revenue of EUR 1,058.1 million, mainly related to slightly lower pig and poultry prices (-2.8%). The volumes were slightly higher (0.1%) than last year's level as well as the acquisition effect (0.1%). Revenue in Canada was better due to an increased volume of eggs for H1N1 vaccine production.

EBITA increased to EUR 34.3 million from a small operating loss in 2008 mainly due to a strong recovery of the poultry activities in Spain. The return to profitability was due to lower feed prices and a stable demand for poultry meat. Also the Spanish pig business benefited from lower feed prices than in 2008 and returned to a profit in 2009. The poultry hatchery business in Canada has benefited from the high demand related to pharma egg business.

## Consolidated income statement

(EUR x million)	2009	2008*	Δ%
<b>Revenue</b>	<b>4,511.7</b>	<b>4,943.1</b>	<b>-8.7%</b>
Raw materials and consumables used	-3,573.5	-4,008.5	
Change in fair value of biological assets	2.2	-0.5	
Changes in inventories of finished goods and work in progress	4.3	7.6	
<b>Gross Margin</b>	<b>944.7</b>	<b>941.7</b>	<b>0.3%</b>
Other operating income	36.4	29.9	21.7%
Personnel costs	-441.7	-427.5	3.3%
Depreciation and amortisation expenses	-64.8	-61.4	5.5%
Impairment of long-lived assets	-9.1	-0.1	
Other operating expenses	-307.6	-310.5	0.9%
<b>Operating result from continuing operations</b>	<b>157.9</b>	<b>172.1</b>	<b>-8.3%</b>
Financial income	5.9	6.3	
Financial expenses	-38.3	-38.1	
Foreign exchange result	0.8	0.6	
<b>Net financing costs</b>	<b>-31.6</b>	<b>-31.2</b>	<b>1.3%</b>
Share in results of associates	1.4	2.1	
<b>Result before tax from continuing operations</b>	<b>127.7</b>	<b>143.0</b>	<b>-10.7%</b>
Income tax expense	-34.7	-37.2	
<b>Result after tax from continuing operations</b>	<b>93.0</b>	<b>105.8</b>	<b>-12.1%</b>
Result after tax from discontinued operations	-	11.1	
Gain on sale of discontinued operations, net of income tax	-	-	
<b>Result after tax from discontinued operations</b>	<b>-</b>	<b>11.1</b>	
<b>Total result for the period</b>	<b>93.0</b>	<b>116.9</b>	<b>-20.4%</b>
<b>Attributable to:</b>			
Equity holders of Nutreco	90.3	114.8	
Minority interest	2.7	2.1	
<b>Total result for the period</b>	<b>93.0</b>	<b>116.9</b>	<b>-20.4%</b>
<b>Key figures on operating result</b>			
Earnings Before Interest, Tax and Amortization (EBITA)	170.0	182.9	-7.1%
Earnings Before Interest, Tax, Depreciation and Amortization (EBITDA)	222.7	233.5	-4.6%

\* Raw materials and consumables used are increased with EUR 25.0 million for the freight costs, which were reported under other operating expenses

<b>Key figures per share for continuing operations</b>	<b>2009</b>	<b>2008</b>	<b>Δ%</b>
Basic earnings per share for continuing operations (EUR)	2.61	3.02	-13.6%
Diluted earnings per share for continuing operations (EUR)	2.61	3.02	-13.6%
Earnings per share for dividend calculation (EUR)	2.93	3.18	-7.9%
Weighted average number of ordinary shares outstanding during the year (x 1,000)	34,603	34,358	
Weighted average number of ordinary shares for diluted earnings per share (x 1,000)	34,607	34,365	
Number of ordinary shares outstanding as at 31 December (x 1,000)	34,995	34,279	
<b>Key figures per share (EUR)</b>			
Basic earnings per share	2.61	3.34	-22.9%
Diluted earnings per share	2.61	3.34	-22.9%

## Consolidated statement of comprehensive income

(EUR x million)	<b>2009</b>	<b>2008</b>
<b>Total result for the period</b>	<b>93.0</b>	<b>116.9</b>
<b>Other comprehensive income</b>		
Net investment hedges		
- Revaluation investments	63.9	-99.8
- Revaluation net investment hedge	-55.3	65.9
	<b>8.6</b>	<b>-33.9</b>
Changes in cash flow hedges other than currency	0.3	-8.7
Changes in hedges of foreign exchange transactions	0.3	-1.4
Minority interest	-	1.1
Income tax relating to components of comprehensive income	-0.1	1.3
<b>Other comprehensive income for the period, net of income tax</b>	<b>9.1</b>	<b>-41.6</b>
<b>Total comprehensive income for the period</b>	<b>102.1</b>	<b>75.3</b>
<b>Total comprehensive income attributable to:</b>		
Equity holders of Nutreco	99.4	72.1
Minority interest	2.7	3.2
<b>Total comprehensive income for the period</b>	<b>102.1</b>	<b>75.3</b>

## Condensed operating segments

(EUR x million)	2009	2008	Δ%
<b>Revenues by segment 'continuing operations'</b>			
<b>Revenues to third parties</b>			
Premix and feed specialties	1,000.7	1,069.4	-6.4%
Fish feed	1,120.4	1,169.9	-4.2%
Compound feed Europe	949.9	1,219.7	-22.1%
Animal Nutrition Canada	382.6	398.0	-3.9%
Meat and other	1,058.1	1,086.1	-2.6%
<b>Revenues 'continuing operations'</b>	<b>4,511.7</b>	<b>4,943.1</b>	<b>-8.7%</b>
<b>Operating result before exceptional items and amortisation (EBITA) per segment 'continuing operations'</b>			
Premix and feed specialties	70.4	84.1	-16.3%
Fish feed	66.4	67.7	-1.9%
Compound feed Europe	1.6	29.4	-94.6%
Animal Nutrition Canada	21.8	20.9	4.3%
Meat and other	34.3	-0.4	-
Corporate	-19.3	-19.6	-1.5%
<b>EBITA 'continuing operations' before exceptional items</b>	<b>175.2</b>	<b>182.1</b>	<b>-3.8%</b>
Restructuring	-11.8	-9.4	
Negative goodwill	11.2	10.2	
Impairment charges	-7.5	-	
Other	2.9	-	
Total exceptional items	-5.2	0.8	-
<b>Total EBITA 'continuing operations'</b>	<b>170.0</b>	<b>182.9</b>	<b>-7.1%</b>
<b>Operating result by segment from 'continuing operations' (EBIT)</b>			
Premix and feed specialties	67.2	81.2	
Fish feed	65.8	66.9	
Compound feed Europe	0.2	27.8	
Animal Nutrition Canada	17.4	16.1	
Meat and other	33.2	-1.8	
Corporate	-20.4	-18.9	
<b>Operating result before exceptional items</b>	<b>163.4</b>	<b>171.3</b>	
<b>Total exceptional items</b>	<b>-5.5</b>	<b>0.8</b>	
<b>Total operating result from 'continuing operations' (EBIT)</b>	<b>157.9</b>	<b>172.1</b>	<b>-8.3%</b>

## Condensed segment reporting

### Revenue per quarter and half year

(EUR x million)	2009	Q1 2008	Δ%	2009	Q2 2008	Δ%
Premix and feed specialties	257.9	247.5	4.2%	234.9	261.6	-10.2%
Fish feed	189.4	202.8	-6.6%	249.0	251.2	-0.9%
Compound feed Europe	238.4	316.7	-24.7%	230.8	318.4	-27.5%
Animal nutrition Canada	92.6	94.9	-2.4%	97.9	98.4	-0.5%
Meat and other	265.6	260.4	2.0%	271.2	272.3	-0.4%
<b>Total revenues</b>	<b>1,043.9</b>	<b>1,122.3</b>	<b>-7.0%</b>	<b>1,083.8</b>	<b>1,201.9</b>	<b>-9.8%</b>

(EUR x million)	2009	Q3 2008	Δ%	2009	Q4 2008	Δ%
Premix and feed specialties	246.6	264.1	-6.6%	261.3	296.2	-11.8%
Fish feed	372.9	372.9	0.0%	309.1	343.0	-9.9%
Compound feed Europe	228.1	305.7	-25.4%	252.6	278.9	-9.4%
Animal nutrition Canada	95.4	101.2	-5.7%	96.7	103.5	-6.6%
Meat and other	263.3	280.4	-6.1%	258.0	273.0	-5.5%
<b>Total revenues</b>	<b>1,206.3</b>	<b>1,324.3</b>	<b>-8.9%</b>	<b>1,177.7</b>	<b>1,294.6</b>	<b>-9.0%</b>

(EUR x million)	2009	H1 2008	Δ%	2009	H2 2008	Δ%
Premix and feed specialties	492.8	509.1	-3.2%	507.9	560.3	-9.4%
Fish feed	438.4	454.0	-3.4%	682.0	715.9	-4.7%
Compound feed Europe	469.2	635.1	-26.1%	480.7	584.6	-17.8%
Animal nutrition Canada	190.5	193.3	-1.4%	192.1	204.7	-6.2%
Meat and other	536.8	532.7	0.8%	521.3	553.4	-5.8%
<b>Total revenues</b>	<b>2,127.7</b>	<b>2,324.2</b>	<b>-8.5%</b>	<b>2,384.0</b>	<b>2,618.9</b>	<b>-9.0%</b>

## Consolidated balance sheet

	31 December 2009	31 December 2008
(EUR x million)		
<b>Assets</b>		
Property, plant and equipment	517.1	478.1
Intangible assets	310.4	286.2
Investments in associates	19.8	14.4
Other investments	43.4	35.8
Deferred tax assets	26.3	26.5
<b>Total non-current assets</b>	<b>917.0</b>	<b>841.0</b>
Inventories	251.0	281.7
Biological assets	104.9	102.6
Income tax receivables	13.8	12.4
Trade and other receivables	606.0	721.8
Cash and cash equivalents	232.6	228.3
<b>Total current assets</b>	<b>1,208.3</b>	<b>1,346.8</b>
<b>Total assets</b>	<b>2,125.3</b>	<b>2,187.8</b>
Issued and paid-up share capital	8.4	8.4
Share premium	159.5	159.5
Treasury shares	-1.2	-28.0
Hedging reserve	-13.5	-14.1
Retained earnings	507.9	444.2
Undistributed result	90.3	114.8
Translation reserve	-21.2	-29.8
<b>Equity attributable to equity holders of Nutreco</b>	<b>730.2</b>	<b>655.0</b>
Minority interest	10.5	10.5
<b>Total equity</b>	<b>740.7</b>	<b>665.5</b>
<b>Liabilities</b>		
Interest-bearing borrowings	414.0	467.0
Employee benefits	11.1	9.0
Provisions	3.6	4.7
Deferred tax liabilities	15.4	11.9
<b>Total non-current liabilities</b>	<b>444.1</b>	<b>492.6</b>
Interest bearing borrowings	41.5	128.4
Employee benefits	42.6	29.6
Provisions	14.6	7.5
Income tax liabilities	15.6	11.9
Trade and other payables	826.2	852.3
<b>Total current liabilities</b>	<b>940.5</b>	<b>1,029.7</b>
<b>Total liabilities</b>	<b>1,384.6</b>	<b>1,522.3</b>
<b>Total equity and liabilities</b>	<b>2,125.3</b>	<b>2,187.8</b>

## Consolidated cash flow statement

(EUR x million)	2009	2008
<b>Total result for the period</b>	<b>93.0</b>	<b>116.9</b>
Net financing costs – continuing operations	31.6	31.2
Share in results of associates	-1.4	-2.1
Income tax expense – continuing operations	34.7	37.2
Income tax expense – discontinued operations	-	-0.2
Impairment charges on long-lived assets	8.8	0.1
Impairment charges other investments	1.0	2.2
Impairment losses intangible assets continuing operations	0.3	-
Depreciation - continuing operations	52.7	50.6
Amortisation - continuing operations	12.1	10.8
Negative goodwill	-11.2	-10.2
Equity settled share-based payment expense	3.0	3.1
Changes in fair value of other investments	-	0.3
Changes in fair value of biological assets	-2.2	0.5
Changes in fair value foreign exchange contracts	-6.1	-1.8
Changes in fair value of commodity contracts	-	-1.9
Loss on sale of property, plant and equipment	0.1	0.9
Gain on sale of intangible assets	-4.4	-
<b>Cash flows from operating activities before changes in working capital and provisions</b>	<b>212.0</b>	<b>237.6</b>
Decrease/increase in working capital	98.4	-51.7
Decrease in employee benefits	9.6	4.1
Decrease/increase in provisions	6.1	-22.7
<b>Cash generated from operations</b>	<b>326.1</b>	<b>167.3</b>
Interest received	5.8	6.5
Interest paid	-37.3	-39.3
Income taxes paid	-28.1	-38.0
Dividends received	0.5	1.5
<b>Net cash from operating activities</b>	<b>267.0</b>	<b>98.0</b>
Acquisition of property, plant and equipment	-50.1	-86.2
Acquisition of intangible assets	-4.0	-4.0
Acquisition of group companies net of cash acquired	-30.9	-66.0
Acquisition of associates	-2.8	-0.1
Acquisition of other investments	-11.6	-0.4
Proceeds from sale property, plant and equipment	4.9	3.8
Proceeds from sale intangible assets	5.9	-
Disposal of subsidiaries net of cash disposed of	1.5	-
Proceeds from the sale of share in associates	-	2.0
Repayments on other investments	5.0	3.6
Payments of transaction costs	-4.3	-0.9
<b>Net cash used in investing activities</b>	<b>-86.4</b>	<b>-148.2</b>
Usage of treasury shares	1.3	1.4
Repurchase shares	-	-33.1
Dividends paid to equity holders of Nutreco	-28.6	-32.0
Dividends paid to minority shareholders	-1.2	-0.5
Repayment of borrowings	-279.2	-158.9
Proceeds from borrowings	173.8	291.6
<b>Net cash used in/from financing activities</b>	<b>-133.9</b>	<b>68.5</b>

Increase in cash and cash equivalents	46.7	18.3
Cash and cash equivalents at 1 January	151.8	135.4
Effect of exchange rate fluctuations on cash held	2.5	-1.9
<b>Cash and cash equivalents at 31 December</b>	<b>201.0</b>	<b>151.8</b>
Cash and cash equivalents at 31 December	232.6	228.3
Bank overdrafts at 31 December	-31.6	-76.5
<b>Cash and cash equivalents for the cash flow statements at 31 December</b>	<b>201.0</b>	<b>151.8</b>

## Statement of changes in equity

(EUR x million)	Issued and paid-up share capital	Share premium account	Treasury shares	Hedging reserve	Retained earnings	Undistributed result	Translation reserve	Total attributable to equity holders	Minority interest	Total equity
<b>As at 1 January 2008</b>	<b>8.4</b>	<b>159.5</b>	<b>-31.7</b>	<b>-4.0</b>	<b>388.5</b>	<b>118.6</b>	<b>4.1</b>	<b>643.4</b>	<b>7.8</b>	<b>651.2</b>
<b>Transactions with shareholders</b>										
Undistributed result					118.6	-118.6				
Dividend on ordinary shares					-32.0			-32.0	-0.5	-32.5
Stock dividend			28.2		-28.2					
Usage of treasury shares			8.4		-7.0			1.4		1.4
Share-based payments			-		3.1			3.1		3.1
Options exercised			0.2		-0.1			0.1		0.1
Repurchase own shares			-33.1					-33.1		-33.1
<b>Total transactions with shareholders</b>			<b>3.7</b>		<b>54.4</b>	<b>-118.6</b>		<b>-60.5</b>	<b>-0.5</b>	<b>-61.0</b>
<b>Comprehensive income for the period</b>										
Total result for the period						114.8		114.8	2.1	116.9
Comprehensive income for the period (net of income tax)				-10.1	1.3		-33.9	-42.7	1.1	-41.6
Comprehensive income for the period				-10.1	1.3	114.8	-33.9	72.1	3.2	75.3
<b>As at 31 December 2008</b>	<b>8.4</b>	<b>159.5</b>	<b>-28.0</b>	<b>-14.1</b>	<b>444.2</b>	<b>114.8</b>	<b>-29.8</b>	<b>655.0</b>	<b>10.5</b>	<b>665.5</b>
<b>Transactions with shareholders</b>										
Undistributed result					114.8	-114.8		-		-
Dividend on ordinary shares					-28.6			-28.6	-1.2	-29.8
Stock dividend			18.7		-18.7			-		-
Usage of treasury shares			8.0		-6.7			1.3		1.3
Divestment								-	-1.5	-1.5
Share-based payments					3.0			3.0		3.0
Options exercised			0.1					0.1		0.1
Share issuance	-							-		-
<b>Total transactions with shareholders</b>	<b>-</b>	<b>-</b>	<b>26.8</b>	<b>-</b>	<b>63.8</b>	<b>-114.8</b>	<b>-</b>	<b>-24.2</b>	<b>-2.7</b>	<b>-26.9</b>
<b>Comprehensive income for the period</b>										
Total result for the period						90.3		90.3	2.7	93.0
Other comprehensive income for the period (net of income tax)				0.6	-0.1		8.6	9.1		9.1
<b>Comprehensive income for the period</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.6</b>	<b>-0.1</b>	<b>90.3</b>	<b>8.6</b>	<b>99.4</b>	<b>2.7</b>	<b>102.1</b>
<b>As at 31 December 2009</b>	<b>8.4</b>	<b>159.5</b>	<b>-1.2</b>	<b>-13.5</b>	<b>507.9</b>	<b>90.3</b>	<b>-21.2</b>	<b>730.2</b>	<b>10.5</b>	<b>740.7</b>